

**President Mark Schlissel
Appropriations Subcommittee on Higher Education
Feb. 25, 2016**

Chairwoman Schuitmaker, Chairman McCready and members of the Senate and House Appropriations Subcommittee on higher Education, thank you for the opportunity to speak with you.

I always enjoy seeing the chairs and committee members at various university events in Ann Arbor.

It is an honor to be before you today representing the University of Michigan.