Ascension Health Michigan

House Health Policy Committee
Sean Gehle, V.P. Advocacy

ASCENSION
HEALTH
MICHIGAN

Ascension Health-Michigan is part of Ascension Health

- Ascension Health is the largest not-for-profit and largest Catholic health system in the country

- Ascension Health was formed in 1999 when the sponsors of the Daughters of Charity National health system and the Sisters of St. Joseph health system in Nazareth, Michigan came together.

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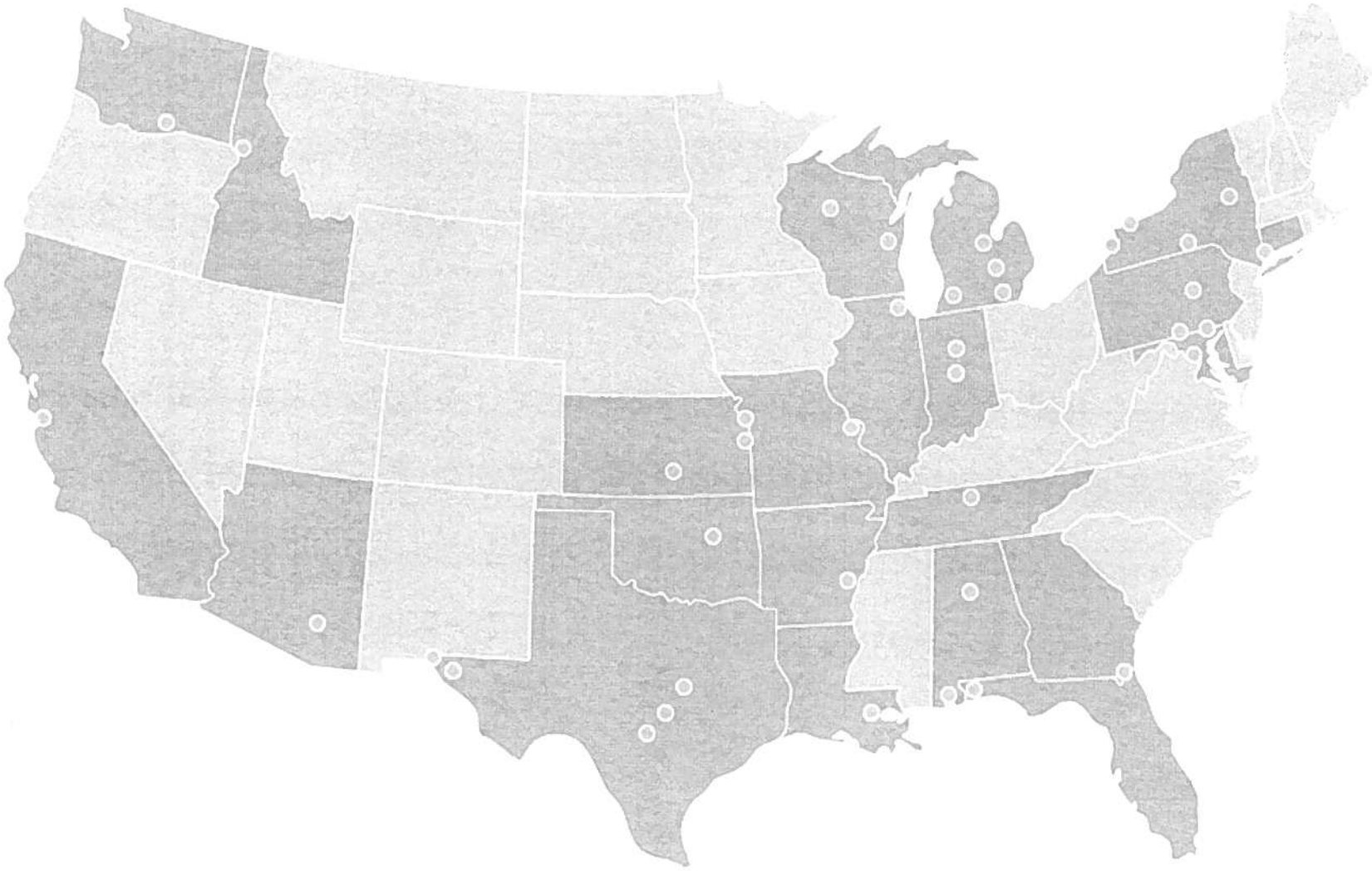
Ascension's subsidiaries include Ascension Health, the nation's largest Catholic and non-profit health system. Its Mission-focused Health Ministries employ more than 155,000 associates serving in more than 1,900 sites of care in 23 states and the District of Columbia.



Ascension Health – Mission

- Rooted in the loving memory of Jesus Christ, we commit ourselves to serving all persons with special attention to those who are poor and vulnerable. Our Catholic health ministry is dedicated to spiritually centered, holistic care which sustains and improves the health of individuals and communities. We are advocates for a compassionate and just society through our actions and words.

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Vision Statement

- As Ascension Health – Michigan we strive to fulfill the mission of Ascension Health and promote Healthcare that works, Healthcare that is Safe and Healthcare that Leaves No One Behind. We also strive to realize the Ascension Health 2020 vision to ensure service that is committed to the health and well being of our communities and that responds to the needs of individuals throughout the life cycle.

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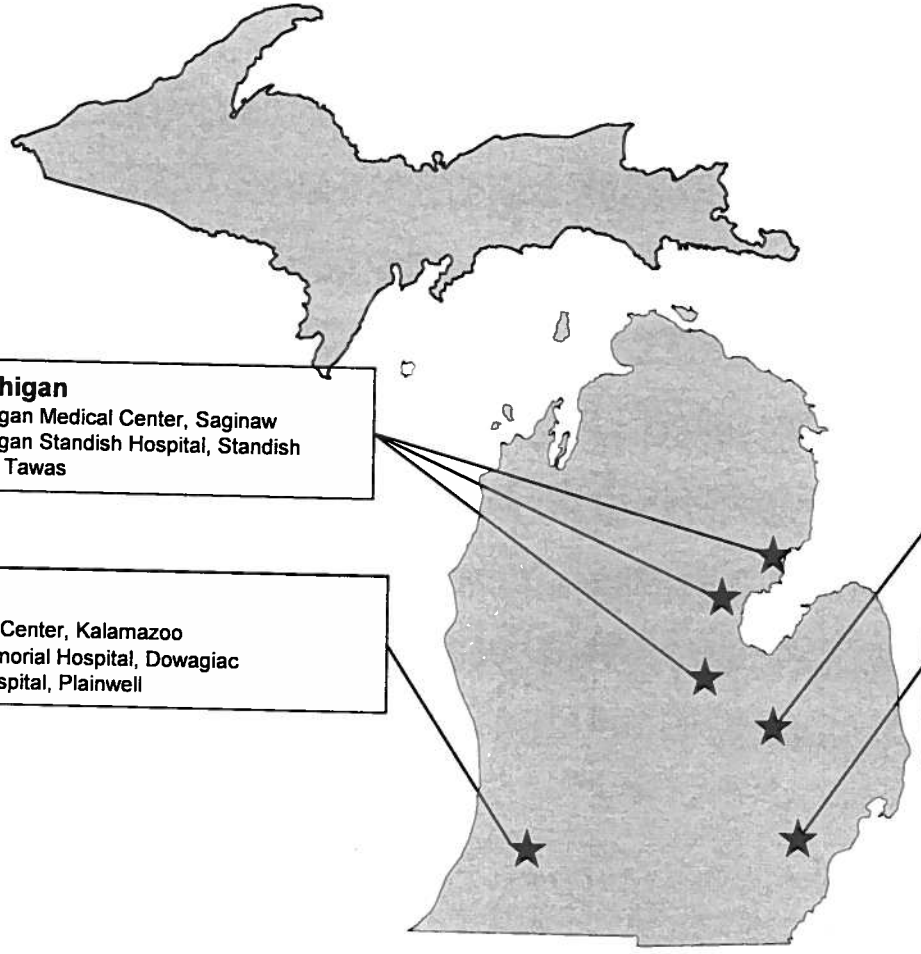
Ascension Health – Michigan makes up approximately 25 % of Ascension Health



St. Mary's of Michigan
St. Mary's of Michigan Medical Center, Saginaw
St. Mary's of Michigan Standish Hospital, Standish
St. Joseph Health, Tawas

Borgess Health
Borgess Medical Center, Kalamazoo
Borgess-Lee Memorial Hospital, Dowagiac
Borgess-Pipp Hospital, Plainwell

Genesys Health System
Genesys Regional Medical Center, Grand Blanc

St. John Providence
St. John Hospital & Medical Center, Detroit
Providence-Providence Park Hospital, Southfield
Providence-Providence Park Hospital, Novi
St. John Macomb-Oakland Hospital, Warren
St. John Macomb-Oakland Hospital, Madison Heights
St. John River District Hospital, East China Twp.

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Ascension Health Michigan Facts

Statistics

• Newborn Births	12,093
• Surgical Visits (Inpatient)	34,587
• Surgical Visits (Outpatient)	61,220
• Patient Days	765,920
• Discharges	149,724
• Emergency Room Visits	565,379
• Care of the Poor and Community Benefit	$263,540,539

Staff and Facility Information

• Number of Associates	25,814
• Physicians	5,306
• Available Beds	3,395

FY 14

- One out of every eight patients cared for in Michigan is served by Ascension Health Michigan
- Major economic driver in the state, with $1.7 billion in payroll each year
- One of the top three Medicaid providers in the state
- Significant employer in all of the communities we serve

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Ascension Health - Michigan

- Urban, Suburban and Rural
- Within our health systems the provision of a full continuum of care; Preventive Care, Primary Care, Acute Care, Rehabilitative Care, Skilled Nursing, Ambulatory Continuum of Care, Ambulatory Care
- Our hospitals are consistently recognized as top hospitals in various specialties by national evaluating organizations
- Centers of Excellence
  - Oncology
  - Cardiology
  - Orthopedics
  - Trauma
  - Behavioral Health care
  - Neuroscience
  - Surgery

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Ascension Health – Michigan in the communities we serve – some examples

- St. John Providence
  - Parish Nursing Programs
  - School Based Health clinics
  - Community Health centers
  - Infant Mortality Project
  - Open Arms Grieving center
  - Healthy Neighborhoods
  - Ryan White HIV/Aids Programs
  - Mobile Mammography unit – coming soon !

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Ascension Health – Michigan in the communities we serve

- St. Mary's of Michigan
  - Center of Hope (network of Free clinics)
  - Pharmacy Assistance Program and Charitable Community Benefit Pharmacy
  - Hearth Home – HIV prevention, education, and outreach center
  - Cancer screening programs

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AH- Michigan hospitals as economic engines in their communities

- Genesys Campus and Community Revitalization
  - Projection of over 4,000 full – time jobs
  - Downtown Flint Health center
  - Programs for All Inclusive Care for the Elderly (PACE) opening in Spring, 2015
  - Life Science Research and Development
  - Continuing Care Retirement Community
  - Potential for Veteran Retirment home

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The Healthcare environment continues to change

- The way people are accessing care is evolving:
  - Urgent cares and retail clinics are becoming alternatives to the ED
  - People are spending less time in the hospital; surgeries are performed outpatient or with limited stays in the hospital
  - Physicians are choosing to be associated with regional health systems that address people's needs along the care continuum

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Ascension Health Michigan as part of Ascension Health is adapting to meet these new needs and dimensions

- Development of regional clinically integrated systems of care in communities across Michigan
- Goal of this work is to achieve "Quadruple Aim"
  - Improve health outcomes
  - Create an enhanced patient experience
  - Create an enhanced provider experience
  - Lower overall cost of care

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Ascension Health – Michigan hospitals partnership with our physicians

- St. John "Partners in Care" – Physician Alliance – 2,300 member physician organization – manage the health of populations in the future
- Genesys Physician Hospital Organization

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Payors are reimbursing through new payment models

- Value based reimbursement v. Fee for Service
- Ascension Health-Michigan through St. John Providence first health system in the state to commit to performance based reimbursement model with BCBSM – mutually-designed standards for successful patient outcomes in exchange for higher reimbursement – 2011
- Currently, 17 health systems in Michigan ; 71 hospitals in Michigan

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Payors are reimbursing through new payment models

- Genesys/Genesys PHO participating in the Medicare Shared Savings program

- ACO's which are groups of doctors, hospitals and other providers coming together to give coordinated high quality care to Medicare patients share in savings from controlling costs while meeting performance standards on Quality of care.

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What does that look like in Michigan?

- **Together Health Network** – a regional clinically integrated system of care – was launched one year ago.
- **Increased physician leadership and alignment** among Ascension Health Michigan physicians who will drive **statewide best practices**.
- The creation of **integrated organizational and governance structures** across Ascension Health Michigan.
- **Single statewide integrated strategic operating and financial plan** – including common priorities and operational goals.

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Together Health Network

- A **statewide clinically integrated network** created by a partnership between Ascension Health Michigan and Trinity Health, in collaboration with thousands of physician partners
- Has a **physician CEO, physician-majority board, and physician-led committees**
- Network **includes 27 hospitals, numerous outpatient centers, and anticipated participation of more than 5,000 physicians**
- Is designed to launch new health products and **contract with insurers**
- It is estimated that **75% of Michiganders will be within 20 minutes of a Together Health Network provider**

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Healthy Michigan Plan

- SJP alone among AH-Michigan health system's has assisted close to 7,000 individuals who are eligible for Healthy Michigan Plan coverage
- Positive impact on number of uninsured and level of charity care provided by providers
- Intensive effort to work with these patients to ensure they are getting preventative care, obtaining access to Primary Care providers and following care management plan

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AH-Michigan – Leader in Medical Education

- Ascension Health at the national level sponsors or participates in 153 training residencies in 30 different locations (at least 48 of the programs are considered primary care);

- There are 1,942 medical resident slots throughout Ascension Health making Ascension Health the 2nd largest sponsor/participator of GME Training programs in the country

- 900 Graduate Medical Education Residents throughout Ascension Health – Michigan in a wide variety of disciplines

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Expanding use of Virtual Care/ Telehealth

- The St. John Providence Stroke Network offers acute stroke care and advanced stroke management for new patients and transfers from any hospital including outside of SJP
- Patients who present at any entry point can be evaluated by neurologists, neurosurgeons and endovascular specialists via robotic technology and plugged into the best available and consistent treatment protocols throughout SJP

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Ascension Virtual Care: Guiding Principles

- Improve Access to Care

  - The Use Case Must Support Ascension's Aim of Improving Access to Care at the Same or Better Quality and Cost

- Evidence-Based

  - All Virtual Care Use Cases are Piloted With the Communities We Serve to Develop Empirical Evidence of Value

- Clear Value Proposition for People, Clinicians and Communities

  - The People, Clinicians and Communities We Serve Must Benefit from the Virtual Care Use Case

- Interoperable

  - Clinical and Technology Architecture Must Be Interoperable to Share Capabilities and Resources Across Our National Ministry

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